



STATEMENT OF QUALIFICATIONS *Environmental Science and Engineering Services*

Hoefler Consulting Group is an Alaska-based consulting firm providing comprehensive environmental services for industry and government. Founded in 1995, Hoefler employs over 35 engineers, scientists, and technicians offering a full range of environmental services to support development in the Northwest's unique physical, regulatory, and political environment. We attribute our firm's continued success to consistently delivering high quality, competitively priced services.

Our broad-based clientele includes the following sectors:

- Oil and Gas
- Pipelines
- Transportation
- Mining
- Utilities
- Construction
- Military and Other Government Services
- Aerospace
- Manufacturing
- Health Care
- Forestry and Timber

Hoefler staff offers collective experience in over 1000 Northwest projects, with expertise in the following disciplines:

- Regulatory analysis and environmental permitting
- Compliance management, monitoring, and reporting
- Field environmental oversight (construction)
- Site investigation and remediation
- Air quality and noise
- Pollution prevention and waste management
- NEPA studies, assessments, and documentation
- Public outreach and involvement

Hoefler is certified by the U.S. Small Business Administration as an 8(a) business development firm and small disadvantaged business (SDB). We are also certified by the Alaska Department of Transportation as a disadvantaged business enterprise (DBE). In the State of Washington Hoefler is certified as a minority business enterprise (MBE).

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Hoefler Formula for Success:

- ***Multi-disciplined expertise***
- ***Local knowledge***
- ***Service-oriented staff***
- ***Flexible staffing capability***
- ***Best available technology***
- ***Accurate, competitive bids***
- ***On-time project completion***
- ***Excellent Safety Record***

Hoefler Consulting Group ...

Committed to your success

Regulatory permitting and compliance management are integral to operation in today's world of intense public, agency, and media interest. Hoefler is at the forefront of efforts to identify permit requirements, develop efficient compliance strategies, implement required programs, and report findings to agencies and the public.

A closer look at Hoefler services:

Environmental Studies and Permitting

- Comprehensive permitting project management
- Federal, state, and local permit acquisition
- Common carrier pipeline ROW leases
- Land use and ROW approvals
- State and federal lease agreements and plans of operation
- Landfill planning and permitting
- Coastal zone consistency
- NEPA (EIS/EA) compliance
- Environmental studies and reports
- Waste management and pollution prevention plans
- Water use and water rights
- Wetlands/vegetation classifications
- Public involvement programs



Air Quality

- PSD construction permits
- Title V operating permits
- Open burning approvals
- Meteorological and ambient air quality monitoring programs
- Noise monitoring, predictive modeling, and impact assessment
- Risk assessment
- Criteria pollutant, HAP, and greenhouse gas emission inventories
- Air modeling studies
- Certified opacity readings
- Source test management
- Control technology evaluation/demonstration
- Monitoring, recordkeeping, & reporting



Compliance Management and Reporting

- Environmental management systems (EMS)
- ISO 14001 certification
- Title V air quality monitoring, recordkeeping and reporting
- Waste sampling, characterization, management, and documentation
- CERCLA/SARA Title III reporting
- NPDES monitoring and reporting
- Spill prevention and contingency planning
- Pipeline compliance, audits, and training
- Pipeline management programs, operator qualification programs, O&M manuals
- Pipeline compliance audits
- Field compliance and training
- Water quality monitoring



Site Assessment and Remediation Support

- Site assessment and remedial investigations
- Sampling, analysis, and data management
- Evaluation of treatment alternatives (treatability, feasibility, and cost analysis)
- Risk assessment and alternative cleanup levels
- Remediation planning and reporting
- Remediation management
- Regulatory negotiations/site closure
- Property transfer assessment
- Community relations
- Field compliance
- Proposed plans/decision documents



REPRESENTATIVE PROJECT PROFILES



Northstar Development Project Permitting and Compliance

Hoeffler staff managed acquisition of development permits, provided compliance training to field construction and operating crews, provided continuous field compliance services for 2 years,

and provided on-the-spot permitting services during construction and startup of BP's offshore project in the Beaufort Sea. Hoeffler staff also developed a comprehensive Environmental Management System for the 75+ permits, leases, and other regulatory approvals. HCG has since helped BP expand the EMS to all operations, including Title V air permit requirements.

Environmental Studies and Monitoring, Red Dog Mine and Port

Hoeffler staff managed a long term monitoring program at the Red Dog Mine and Port sites in Northwest Alaska to track potential impacts from heavy metals in sediments, soils, and marine, coastal lagoon, and tundra waters.

Environmental Assessment of Military Training Routes and EIS of Military Operations Areas for U.S. Air Force Training in Alaska

Hoeffler staff managed technical development of an environmental assessment of military training routes and an EIS for military airspace operations throughout Interior and Southwestern Alaska. Hoeffler staff also coordinated an extensive public and agency involvement process, including scoping meetings and public hearings in 12 remote villages.



ICS Training and Spill Drills for Remote Alaska Operations

For 4 years, Hoeffler has conducted Incident Command System training for the 611th Air Support Group at Elmendorf AFB, including development of training and reference manuals, specialized training, and development and supervision of spill drills in accordance with OPA 90 requirements.

Remedial Investigations/ Feasibility Studies for U.S. Air Force (USAF)

Hoeffler has been contracted as part of the Installation Restoration Program to characterize, quantify, and identify remedies for current and past management of hazardous substances for remote Alaska USAF facilities at Barter Island, Oliktok Point, Bullen Point, Point Lonely, and Cape Lisburne.

U.S. Minerals Management Service, Nearshore Beaufort Sea Meteorological Monitoring Program

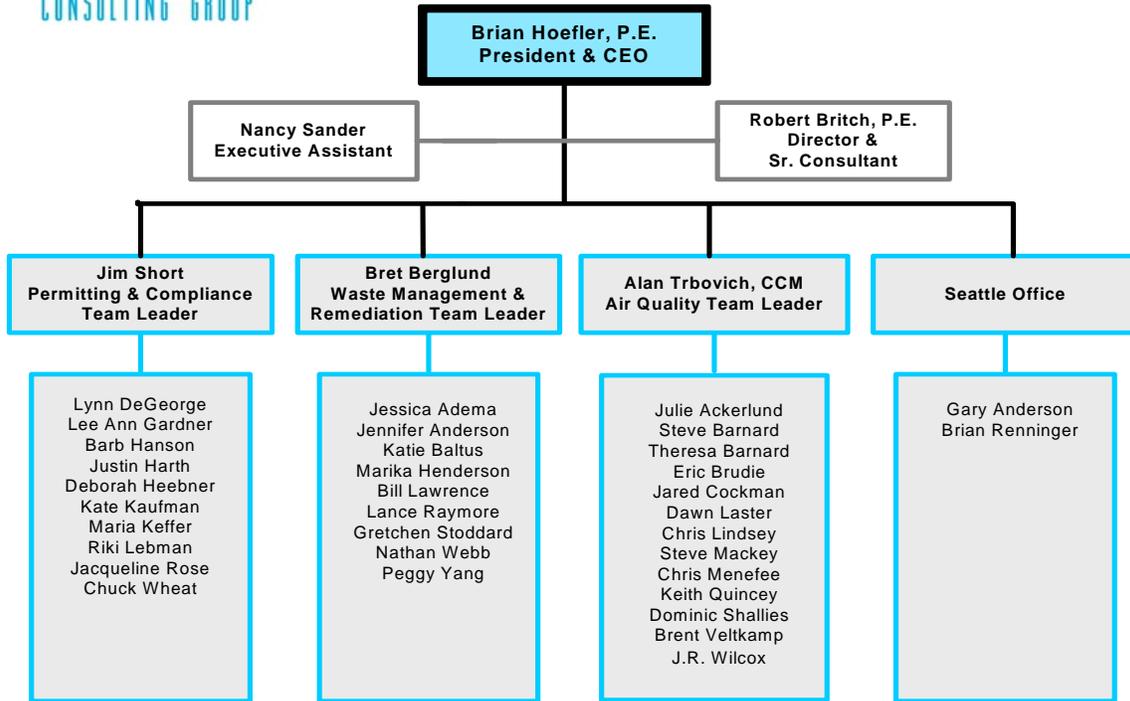
Hoeffler designed, installed, and operates a network of five PSD-quality meteorological monitoring stations on the Alaskan North Slope. The stations are operated remotely from our Anchorage office. Data are available and maintained on a public access website. See www.resdat.com/mms

Other Alaska Experience . . .

- *Environmental protection planning and on-site compliance monitoring for National Missile Defense Sites*
- *Air program management for Elmendorf and Eielson AFBs*
- *Field environmental compliance services for winter oil and gas exploration drilling programs*
- *State and federal compliance assurance for 8 common carrier pipelines*
- *Landfill siting and design for remote Air Force facilities*
- *PSD air quality permits for Cook Inlet production facilities*
- *Title V permitting for 9 electric utility power plants*
- *SARA Title III reports for Washington manufacturers*
- *ISO 14001 certification process for North Slope production facility*
- *Noise modeling and monitoring plans to predict impacts for highway improvements*
- *EMS for oil field service co.*
- *Hazardous waste emergency planning, reporting, and community right-to-know reporting for multiple facilities*
- *EA for telecommunications facility in Kenai NWR*
- *Permitting analysis for Alaska North Slope natural gas processing and pipeline studies*
- *Surface and groundwater quality monitoring for site closure*
- *Database development for U.S. Forest Service wildfire models*



ORGANIZATION CHART



BRIAN HOEFLER, P.E., PRESIDENT AND CEO



Mr. Hoefler is president of Hoefler Consulting Group and manages the firm's day-to-day operations. He has 18 years of environmental permitting and regulatory compliance experience, and is proficient in air quality services, spill prevention and response planning, NEPA compliance, and public involvement programs. He has been providing these services to his clients in the oil and gas, pipeline, mining, utility, transportation, and government services industries for 14 years.

Since founding the firm in 1995, Mr. Hoefler has maintained a managed and steady growth to its current staff of over 35. During this period he has developed a broad set of environmental business lines, diversified Hoefler's client base to service all of the major commercial and government services market segments in Alaska, and recruited and retained the most experienced and adept senior staff of any consulting firm in Alaska, and established a busy office in the Seattle area servicing the Pacific Northwest.

KEY STAFF PROFILES



Jim Short,
Team Leader: Environmental Permitting and Compliance

Mr. Short joined Hoefler Consulting Group in 2002 as a Senior Project Manager and Permitting Team Leader. He has 26 years of domestic and international experience in environmental permitting, environmental project management, regulatory compliance, safety, and training supervision services. As Environmental Sciences Manager for ARCO Alaska, Mr. Short managed an experienced staff supporting the advocacy, advisory, and research needs of Prudhoe Bay, Kuparuk, and exploration operations during emergence of the Oil Pollution Act and Clean Air Act of 1990. He served as EH&S Director for ARCO New Ventures Development coordinating planning and permitting for Cook Inlet and the Beaufort Sea. He also coordinated issues for ARCO's international exploration and development in South America. In 2000, Mr. Short joined BP Exploration (Alaska) as a permit advisor for Prudhoe Bay and other North Slope fields.

At Hoefler, Mr. Short's permitting clients have included oil and gas facilities, utilities, hospitals, and support for the National Missile Defense program. Most recently he has been supervising Hoefler's staff providing field compliance support for new and ongoing oil and gas developments on the North Slope. Mr. Short also serves as Hoefler's Corporate HSE Program Manager.



Alan Trbovich, CCM
Team Leader: Air Quality

Mr. Trbovich, a Certified Consulting Meteorologist (CCM), is Hoefler's Air Quality Team Leader. He has 26 years of environmental permitting and regulatory compliance experience, and has been providing air quality services to his Alaskan clients since 1998. Mr. Trbovich has extensive experience in all facets of air quality including project scoping and feasibility studies, construction (PSD) and operating (Title V) permits, meteorological and ambient monitoring, compliance monitoring, recordkeeping, and reporting, source testing, and risk assessments. He is also a specialist in air quality modeling and has conducted ambient air quality and visibility modeling studies throughout Alaska. He has led numerous multi-disciplinary teams in preparing air permit applications, noise studies, and other environmental studies.

Mr. Trbovich is active in the air quality community. He is currently serving as Chair of the Alaska Chapter of the Air & Waste Management Association, and he is also a board member of the Pacific Northwest International Section of the AWMA. Mr. Trbovich is also a former adjunct professor of meteorology at the University of Utah.



Bret Berglund,
Team Leader: Waste Management, Site Assessment, and Remediation

Mr Berglund has 14 years experience in environmental assessments, remediation and waste management. He has managed projects for the federal, state, and municipal agencies, and the private sector, including the oil and gas industry. Since 1989, he has been involved in the investigation and/or cleanup of over 150 sites throughout Alaska. He also developed and implemented pollution prevention and waste minimization programs, including used oil energy recovery and glycol recycling projects. He is currently managing a series of RI/FS studies at five Air Force sites along Alaska's North Slope. His projects are consistently completed under budget with an excellent safety record. Mr. Berglund is also active in community outreach as a Board Member the Alaska Association of Environmental Professionals where he has served as speaker luncheon coordinator for almost 10 years.

OTHER KEY STAFF . . .

Gary Anderson, Project Manager – Air Quality Permitting, Database Development and Implementation

Mr. Anderson has 15 years of experience in air quality permitting and environmental database applications. He is Hoefler's lead engineer in its Seattle office where he manages air permitting and compliance projects. Currently, he is developing two database applications for the U.S. Forest Service for predicting fuel consumption and air emissions from forest fires. Other clients include Boeing, Nucor Steel, Agrium, Noveon, Kalama, and ExxonMobil.

Lee Ann Gardner, Principal Scientist – Environmental Studies, NEPA Compliance, Project Permitting

Ms. Gardner has been providing environmental services to her Alaska clients for over 20 years. She has conducted ongoing baseline sediment, soil, and marine, coastal lagoon, and tundra water monitoring studies at the Red Dog Mine and Port sites since 1991. She has lead baseline studies at Swanson River, Ketchikan Pulp, Kodiak Island, and Cook Inlet, and she is currently preparing an EA of Air Force flight training areas in Alaska.

Deborah Heebner, Senior Scientist – Project Permitting and Compliance, Site Assessment

Ms. Heebner has 20 years experience in project permitting and compliance, exploration site assessment, remediation and closure, natural resource damage assessment (NRDA), oil spill response and contingency plans. For the past two years she has provided in-house project permitting and compliance services for BP Exploration at Greater Prudhoe Bay and other North Slope sites. She was also employed by the Alaska Department of Natural Resources for eight years supporting site assessment for a variety of land use agreements and transactions.

Maria Keffer, Senior Consultant – Environmental Management Systems, ISO 14001, Audits

Ms. Keffer has over 13 years of experience in regulatory compliance and environmental management systems. She has extensive project experience in environmental compliance and system auditing, ISO 14001 certification, management system implementation, hazardous waste management, and quality assurance auditing. Previously she served as a Lead Auditor for Alyeska Pipeline responsible for environmental system, compliance, and quality audits. She is currently supporting BP Pipelines in HSE management systems and DOT regulatory compliance.

Steven Mackey, Project Manager – Air Quality Monitoring and Engineering

Mr. Mackey has over 20 years of experience in air engineering, monitoring, source testing, compliance, and data management. He is currently managing nine remote field monitoring programs collecting ambient air and/or meteorological data at 21 separate monitoring stations throughout Alaska for the Minerals Management Service, Air Force, Arctic Slope, Teck-Pogo, Northern Dynasty, Alaska Gold, Anchorage Municipal Light & Power, and BP.

Keith Quincey, Lead Engineer – Air Quality Permitting and Engineering

Mr. Quincey has over 10 years experience in air permitting, technical management, and air quality services, and he is an expert on air quality regulatory requirements for PSD and Title V permits. As a project manager, Mr. Quincey, has been responsible for performing regulatory analyses of state and federal requirements, permit strategy, preparation of permit application packages and negotiation of permit terms for numerous facilities. His current clients include Alyeska Pipeline, BP Exploration, ConocoPhillips, Unocal, Agrium, and the Air Force.

Jacqueline A. Rose, Lead Scientist – Compliance Management and Reporting, Spill Prevention

Ms. Rose has over 12 years of experience in compliance, project permitting, waste management, and spill prevention for the oil and gas, utility, and mining industries. Permit work includes NPDES, land use, landfills, 401 certifications, 404 wetland permits, oil spill response plans, and spill drills. Ms. Rose has served as an environmental coordinator for Unocal, Teck Cominco at Red Dog Mine, and Anchorage Municipal Light & Power.